



Flawed by Design: The Evolution of the CIA, JCS, and NSC

Amy Zegart

Download now

[Click here](#) if your download doesn't start automatically

Flawed by Design: The Evolution of the CIA, JCS, and NSC

Amy Zegart

Flawed by Design: The Evolution of the CIA, JCS, and NSC Amy Zegart

In this provocative and thoughtful book, Amy Zegart challenges the conventional belief that national security agencies work reasonably well to serve the national interest as they were designed to do. Using a new institutionalist approach, Zegart asks what forces shaped the initial design of the Central Intelligence Agency, the Joint Chiefs of Staff, and the National Security Council in ways that meant they were handicapped from birth.

Ironically, she finds that much of the blame can be ascribed to cherished features of American democracy—frequent elections, the separation of powers, majority rule, political compromise—all of which constrain presidential power and give Congress little incentive to create an effective foreign policy system. At the same time, bureaucrats in rival departments had the expertise, the staying power, and the incentives to sabotage the creation of effective competitors, and this is exactly what they did.

Historical evidence suggests that most political players did not consider broad national concerns when they forged the CIA, JCS, and NSC in the late 1940s. Although President Truman aimed to establish a functional foreign policy system, he was stymied by self-interested bureaucrats, legislators, and military leaders. The NSC was established by accident, as a byproduct of political compromise; Navy opposition crippled the JCS from the outset; and the CIA emerged without the statutory authority to fulfill its assigned role thanks to the Navy, War, State, and Justice departments, which fought to protect their own intelligence apparatus.

Not surprisingly, the new security agencies performed poorly as they struggled to overcome their crippled evolution. Only the NSC overcame its initial handicaps as several presidents exploited loopholes in the National Security Act of 1947 to reinvent the NSC staff. The JCS, by contrast, remained mired in its ineffective design for nearly forty years—i.e., throughout the Cold War—and the CIA's pivotal analysis branch has never recovered from its origins. In sum, the author paints an astonishing picture: the agencies Americans count on most to protect them from enemies abroad are, by design, largely incapable of doing so.

 [Download Flawed by Design: The Evolution of the CIA, JCS, a ...pdf](#)

 [Read Online Flawed by Design: The Evolution of the CIA, JCS, ...pdf](#)

Download and Read Free Online Flawed by Design: The Evolution of the CIA, JCS, and NSC Amy Zegart

From reader reviews:

Gary Spengler:

The book *Flawed by Design: The Evolution of the CIA, JCS, and NSC* can give more knowledge and also the precise product information about everything you want. So why must we leave a good thing like a book *Flawed by Design: The Evolution of the CIA, JCS, and NSC*? A number of you have a different opinion about book. But one aim that book can give many information for us. It is absolutely appropriate. Right now, try to closer using your book. Knowledge or data that you take for that, you are able to give for each other; you are able to share all of these. Book *Flawed by Design: The Evolution of the CIA, JCS, and NSC* has simple shape but you know: it has great and massive function for you. You can look the enormous world by wide open and read a reserve. So it is very wonderful.

Charlotte Lee:

What do you about book? It is not important along? Or just adding material if you want something to explain what the ones you have problem? How about your spare time? Or are you busy man? If you don't have spare time to complete others business, it is gives you the sense of being bored faster. And you have free time? What did you do? Everyone has many questions above. They should answer that question mainly because just their can do this. It said that about publication. Book is familiar in each person. Yes, it is right. Because start from on kindergarten until university need this *Flawed by Design: The Evolution of the CIA, JCS, and NSC* to read.

Juanita Geil:

Are you kind of hectic person, only have 10 as well as 15 minute in your day time to upgrading your mind ability or thinking skill actually analytical thinking? Then you are receiving problem with the book when compared with can satisfy your limited time to read it because all of this time you only find guide that need more time to be examine. *Flawed by Design: The Evolution of the CIA, JCS, and NSC* can be your answer mainly because it can be read by you actually who have those short spare time problems.

Earnest Koontz:

Don't be worry when you are afraid that this book will probably filled the space in your house, you might have it in e-book means, more simple and reachable. This specific *Flawed by Design: The Evolution of the CIA, JCS, and NSC* can give you a lot of buddies because by you taking a look at this one book you have thing that they don't and make an individual more like an interesting person. This specific book can be one of one step for you to get success. This e-book offer you information that possibly your friend doesn't realize, by knowing more than various other make you to be great people. So , why hesitate? We should have *Flawed by Design: The Evolution of the CIA, JCS, and NSC*.

Download and Read Online Flawed by Design: The Evolution of the CIA, JCS, and NSC Amy Zegart #49H3VJZYUD5

Read Flawed by Design: The Evolution of the CIA, JCS, and NSC by Amy Zegart for online ebook

Flawed by Design: The Evolution of the CIA, JCS, and NSC by Amy Zegart Free PDF d0wnl0ad, audio books, books to read, good books to read, cheap books, good books, online books, books online, book reviews epub, read books online, books to read online, online library, greatbooks to read, PDF best books to read, top books to read Flawed by Design: The Evolution of the CIA, JCS, and NSC by Amy Zegart books to read online.

Online Flawed by Design: The Evolution of the CIA, JCS, and NSC by Amy Zegart ebook PDF download

Flawed by Design: The Evolution of the CIA, JCS, and NSC by Amy Zegart Doc

Flawed by Design: The Evolution of the CIA, JCS, and NSC by Amy Zegart Mobipocket

Flawed by Design: The Evolution of the CIA, JCS, and NSC by Amy Zegart EPub